

AGENDA SEN26-A1

Notice of meeting

A meeting of Senate will be held on Wednesday 11 March 2026, at 10.30am in LDN104, LU London. This is an in-person meeting with the option to join remotely where attendance in-person is not possible.

Dr J C Nutkins, Secretary

1 Business of the Agenda

Any member wishing to speak to a starred item is asked to give notice to Dr J C Nutkins by noon on Monday 9 March 2026.

2 Minutes

To confirm the Minutes of the meeting held on 5 November 2025 (**SEN25-M3**), and, subject to any correction, to sign them.

3 Matters arising from the Minutes

3.1 Any matters arising not appearing elsewhere on the Agenda.

4 University Strategy

SEN26-P1

4.1 Sector context

To consider an update on the financial position of the sector and the University's response.

SEN26-P2

4.2 Update on KPI Progress

SEN26-P3

4.3 People and Culture Strategy

To endorse the People & Culture Strategy and provide feedback on approaches to engage academic colleagues with its implementation.

5 UCL Covid Case Settlement

SEN26-P4

To consider a confidential & legally privileged briefing note reflecting legal advice received by the University relating to the implications of the UCL Case Settlement.

6 Staff Experience Survey

SEN26-P5

To note the results from the 2025 Staff Experience Survey.

7 Pay Gap Reporting

SEN26-P6

To note the latest pay gap data based on the March 2025 census date and next steps.

8 Diversity of Senate Membership

SEN26-P7

To consider the annual report on the diversity of Senate membership.

9 Health, Safety and Environment Committee

SEN26-P8

*9.1 To receive minutes of the meeting of Health, Safety and Environment Committee on 28 January 2026.

SEN26-P9

9.2 To consider Health and Safety Bulletins for October 2025 to February 2026.

10 Equity, Diversity and Inclusion Update

SEN26-P10

To consider an update on progress with the EDI Core Plan KPI's and priority actions.

11 Matters for Report by the Pro Vice-Chancellor (Education and Student Experience)

SEN26-P11

To consider a report.

12 Matters for Report by the Pro Vice-Chancellor (Research and Innovation)

SEN26-P12

To consider a report.

13 Matters for Report by the Pro Vice-Chancellor (Sport)

SEN26-P13

To consider a report.

14 Matters for Report by the Provost and Deputy Vice-Chancellor

SEN26-P14

To consider a report.

15 Honorary Degrees and University Medals

SEN26-P15 (to be tabled)

Pursuant Statute XVIII and with the advice of the University Honours Committee, to make a recommendation to Council regarding persons to be invited to receive Honorary Degrees and University Medals at future Degree Congregations.

16 Matters for report by the Vice-Chancellor

To receive a verbal report.

SECTION B – Starred Items for Approval

***17 Arts Committee**

SEN26-P16

*17.1 To receive minutes of the meeting of Arts Committee on 28 October 2025 and 27 January 2026.

SEN26-P17

*17.2 To approve an amendment to the composition of Arts Committee.

***18 Education and Student Experience Committee**

SEN26-P18

*18.1 To receive minutes of the meeting of Education and Student Experience Committee on 30 October and 10 December 2025.

SEN26-P19

*18.2 Academic Year Changes: Assessment Periods and Semester Dates: 2026/27 and 2027/28

On the recommendation of Education and Student Experience Committee, to approve:

- i) Retaining the current lengths of the assessment periods from 2026/27 and 2027/28.
- ii) Semester and term dates for 2026/27 and 2027/28.

***19 EDI Governance Committee**

SEN26-P20

*19.2 To approve amendments to the Terms of Reference and Composition of EDI Governance Committee.

***20 Human Resources Committee**

SEN26-P21

*20.1 To receive minutes of the meeting of Human Resources Committee on 28 January 2026.

SEN26-P22

*20.2 To approve promotion criteria for Specialist and Supporting Academic (SSA) staff.

*21 Elections to Senate

SEN26-P23

To approve an amendment to Ordinance IX (The Senate) and to approve single transferable vote as the voting system for staff elections to Senate.

SECTION C – Starred Items for Information

*22 Senate Effectiveness Review

SEN26-P24

To note an update.

*23 Appointment of Associate Deans

To note the following appointments:

- *23.1 Dr Sharon Prendeville and Dr Jessica Noske-Turner (job-share) as Associate Dean (R&I) for LU London from 1 February 2026 to 31 August 2026.
- *23.2 Professor Varuna de Silva as Associate Dean (R&I) for LU London from 1 September 2026 to 31 August 2029.

*24 Prizes Committee

SEN26-P25

To note the Prizes Committee report for 2024-25.

*25 Appointments to the Academic Staff

SEN26-P26

To note appointments to the Academic Staff.

*26 Programme Proposals

To note the action of the Pro-Vice-Chancellor (E&SE), on behalf of Senate, in approving the following:

- (i) New programmes
 - From September 2025**
 - MSc Design and Artificial Intelligence (p/t) (from Sept 2025)
 - MSc Management and Artificial Intelligence (p/t) (from Sept 2025)
 - MSc Sport and Artificial Intelligence (p/t) (from Sept 2025)
 - From September 2026**
 - MSc Climate, Energy and Humanitarian Action (from Sept 2026)
 - PG Certificate/ PG Diploma Climate, Energy and Humanitarian Action (from Sept 2026)*
 - PG Certificate/ PG Diploma Strategic Leadership (from Sept 2026)
- * Subject to approval by UNITAR.

From January/September 2027

MArch Architecture Integrated Master's programme (from Sept 2027)
MSc Sport Business and Innovation (Jan intake version) (from Jan 2027)
MSc Sport Business and Leadership (Jan intake version) (from Jan 2027)
MSc Sport Management (from Sept 2027) – *LU London version*

(ii) Major changes

September 2026 (all cohorts)

MSc Analytical Chemistry
MSc Analytical and Pharmaceutical Science
MChem Chemistry
MChem Chemistry with Computing
BA Design
BA Fashion Design and Technology
BA Fine Art
BA Graphic Design
BA Industrial Design
MChem Medicinal and Pharmaceutical Chemistry
MSci Natural Sciences
MSc Pharmaceutical Science and Medicinal Chemistry
BSc Product Design and Technology
BSc Sport Management
BA Textile Design (current and new students Sept 2026 onwards)

Sept 2026 entrants onwards

MA Communication, Media and Development (title changed to MA Media and Communication)
MSc Construction Project Management with Building Information Modelling (title changed to MSc Digital Construction Project Management)
MSc Design and User Experience (title changed to MSc User Experience and Service Design) – *LU London programme*
MSc Diplomacy and International Relations (title changed to MSc International Relations)
BA English with Creative Writing (title changed to BA English and Creative Writing)
MSc Entrepreneurship, Finance and Innovation (title changed to MSc Finance and Management)
MSc International Human Resource Management (title changed to MSc Human Resource Management)
MSc Sport Analytics and Technologies (title changed to MSc Sport Analytics and Artificial Intelligence)
MSc Strategic Leadership (including introduction of PG Cert & PG Dip entry routes)

September 2027 entrants onwards

BSc/MChem Medicinal and Pharmaceutical Chemistry (title changed to BSc/MChem Medicinal Chemistry)

(iii) Suspension of programmes

MSc Advanced Chemical Engineering with IT and Management (Last intake: Sept 2025; Proposed next intake: Sept 2028)
MA Applied Storytelling (campus-based) (Last intake: Sept 2024; Proposed next intake: Sept 2026)
MSc Biotechnology (Last intake: Sept 2025; Proposed next intake: Sept 2028)
MBA Business Administration (Apprenticeship) (Last intakes: Oct 2023; proposed next intakes: Sept 2027)
MBA Business Administration (Executive version) (Last intakes: Oct 2023; proposed next intakes: Sept 2027)
MSc Construction Management (Last intake: Sept 2025; Proposed next intake: Sept 2028)
MSc Diplomacy, International Business and Trade (Last intake: Jan 2026; Proposed next intake: Sept 2027)
MSc Entrepreneurship and Innovation Management (p/t only) (Last intake: Sept 2024; Proposed next intake: Sept 2027)
MSc Entrepreneurship, Finance and Innovation (p/t only) (Last intake: Sept 2024; Proposed next intake: Sept 2027)
MSc Infrastructure Asset Management (Apprenticeship) (Last intake: 2025/26; Proposed next intake: Sept 2027)

MSc Infrastructure Asset Management (Non-Apprenticeship Open) (No recent intakes; Proposed next intake: Sept 2027)
MSc International Business Management (p/t only) (Last intake: Sept 2024; Proposed next intake: Sept 2027)
MSc International Development (f/t January intake only) (Last intake: Jan 2025; Proposed next intake: Jan 2028)
MSc International Human Resource Management (p/t only) (Last intake: Sept 2024; Proposed next intake: Sept 2027)
MSc International Management and Emerging Economies (Last intake: Sept 2024; Proposed next intake: Sept 2027)
MSc Polymer Science and Engineering (Last intake: Sept 2025; Proposed next intake: Sept 2028)
MSc Risk, Governance and International Management (p/t only) (Last intake: Sept 2024; Proposed next intake: Sept 2027)
MBA Sport Management (No previous intakes; proposed first intakes: Sept 2027)
MBA Sport Management Level 7 Apprenticeship Standard (No previous intakes; proposed first intakes: Sept 2027)
Strategic Leadership (Apprenticeship) – BSA (Last intake: 2025/26; Proposed next intake: Sept 2027)
Strategic Leadership (Apprenticeship) – Open (Last intake: 2025/26; Proposed next intake: Sept 2027)
MSc Sustainable Management (p/t only) (Last intake: Sept 2024; Proposed next intake: Sept 2027)

(iii) Termination of programmes

MSc Design Innovation Management (Last intake: Sept 2025)
MSc Digital Entrepreneurship (Last intake: Sept 2024)
MSc Digital Innovation Management (Last intake: Sept 2025)
MSc Diplomacy, International Politics and Trade (Last intake: Jan 2026)
MSc Entrepreneurship and Innovation (Last intake: Sept 2024)
MSc Informatics and Disaster Risk Management (No previous intakes)
MA International Development (Last intake: Sept 2025)
MSc Risk, Governance and International Management (Last intake: Jan 2026)
MSc Security, Peace-building and Diplomacy (Last intake: Jan 2026)
MSc Service Design Innovation (Last intake: Sept 2025)
MSc Sport and Artificial Intelligence (Last intake: Sept 2025)
MSc Sustainable Management (Last intake: Jan 2026)

***27 Reports from Committees**

To receive reports from the following Committees:

- *27.1 **SEN26-P27** Estates Management and Sustainability Committee on 15 and 21 October 2025.
- *27.2 **SEN26-P28** Finance Committee on 29 October 2025 and 23 January 2026.
- *27.3 **SEN26-P29** Research and Innovation Committee on 18 November 2025 and 10 February 2026.
- *27.4 **SEN26-P30** SPaRC Part B: Resources on 6 October, 3 November and 1 December 2025, and 12 January 2026.
- *27.5 **SEN26-P31** Sport Committee on 23 October 2026.

***28 Waiver of Regulations**

To note that the Academic Registrar has approved waivers to Regulations in relation to individual students. (Further details are available from the Secretary).

***29 Date of Remaining Meeting in 2025-26**

Wednesday, 10 June 2026 - 10:00am, University Stadium, Loughborough Campus

30 Any Other Business

Any member wishing to raise an issue is asked to notify Dr J C Nutkins by noon on Monday 9 March 2026.

Author – Chris Dunbobbin

Date – March 2026

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